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Introduction

Financing of VC-backed Companies

- > Emerging growth companies (e.g. Life Sciences or Tech sectors)
- Ongoing need for funding >> R&D, development IP portfolio, launch of products, international expansion

Purpose of Venture Debt

- Funding for acquisitions or capital expenditures
- Bridge to next round of equity

Venture Debt is a Type of Loan granted by Banks or Non-banks to VC-backed Company

- Traditional bank loans unavailable >> company is not cash flow-positive (lack of sufficient assets, cash flow, profits)
- Company has solid investor base (e.g. VC funds, corporate VC) and (equity) fundraising track

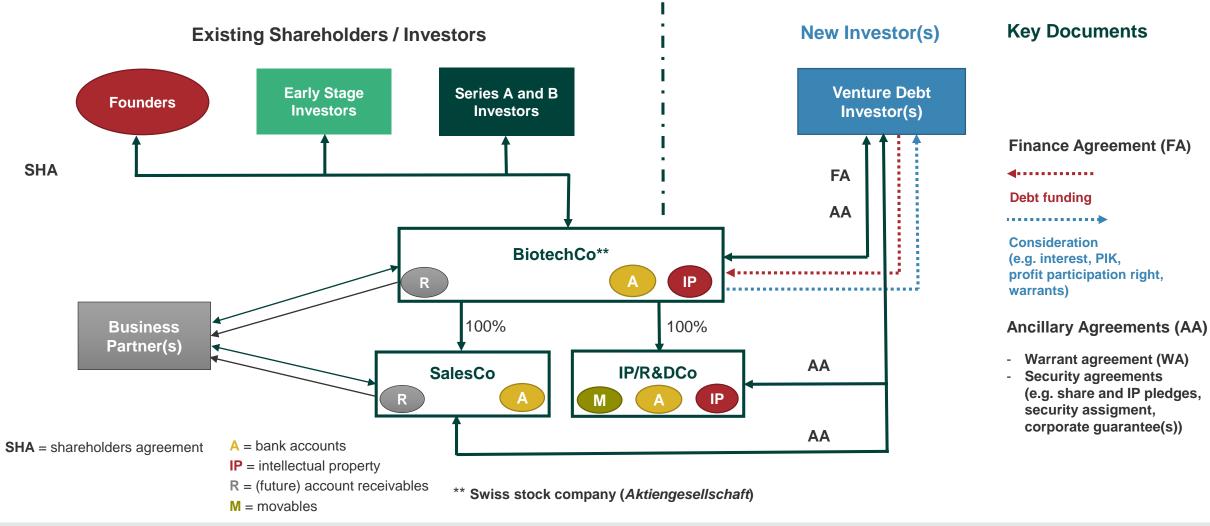
Venture Debt Investor

- Professional investor >> expects protection, return and repayment (e.g. next financing round)
- Venture Debt Investor is often a partnership-oriented investor



Overview on a Venture Debt Setting

Case Study





Structure and Key Features of Venture Debt Deal

Case Study

BiotechCo

- Clinical-stage biotech company with two foreign subsidiaries (IP/R&DCo, SalesCo)
- Swiss stock corporation (Aktiengesellschaft, société anonyme)
- Pre-financing: different categories of shares (common shares, preferred A and B shares)

The Venture Debt Financing

- Purpose and timing
- Debt financing
 - Term loan, disbursement in tranches (base interest, PIK interest)
 - Tranche of convertible loan (convertible into preferred B shares)
- Warrants
- Security package

Structure of Venture Debt Financing

- Finance Agreement (FA)
- Warrant Agreement (WA)
- Security documentation
 - Pledge agreements (e.g. shares in subsidiaries, IP rights)
 - Security assignment or pledge (e.g. receivables)



Selected Aspects and Challenges – Funding Terms

Qualification of Finance Agreement (FA)

- Financing arrangement between Venture Debt Investor and BiotechCo
- Elements of "classic" loan agreement with professional investors
- **Innominate contract**, composed of different elements (loan, profit participation, grant of warrants/options, conversion features, security package)

Funding in Tranches

- Staggered disbursement of loan tranches, subject to CPs
- Achievement of **business milestones**
- Other CPs (e.g. no MAC, co-investment by Existing Investors)

Interest and Profit Participation

- **Base interest**
- PIK (Payment In Kind) interest (e.g. payment in cash and/or further shares)
- Additional success-based compensation
 - Calculatory basis (profit, revenues, royalties)
 - Legal limitations / restrictions
 - Rights of Venture Debt Investor

Staggered funding / disbursement **M2** Size of funding C2 **C3 C1** T = Tranche M = Milestone S = Signing C = Closing



Selected Aspects and Challenges – Equity-linked Features

Conversion Rights (Tranche of CLA)

Conversion of debt into equity

Warrants (Option Rights)

Equity kicker for Venture Debt investor

Considerations before Grant of Rights / Warrants

- Protection of Existing Shareholders >> Impacts on deal?
- Pool and type of shares >> How to source the shares?

Process for Granting Conversion Rights and Warrants

- (1) Creation of conditional share capital in articles >> shareholder approval
- (2) Registration of conditional share capital in commercial register
- (3) Board approval re. grant of conversion and/or option rights (warrants)
- (4) Signing of Financing Agreement (FA) and/or Warrant Agreement
- (5) Exercise of conversion rights and/or warrants and completion
- (6) Accession to SHA >> simultaneously with (5) (!)

Protection of Existing Shareholders

- Pre-emptive / subscription rights
- Advance subscription rights
- Waiver of rights possible / common
- Exclusion of rights only in case of important reasons

Pool Shares / Creation of Shares

- (1) Conditional share capital for financial instruments (if type of shares is known upfront) >> most investor-friendly, easy execution
- (2) Ordinary capital increase (if new series and type of shares will only be known later)>> shareholder covenants / consents, elaborate process
- (3) Capital band >> pool of shares available for issuances by board, elaborate process
- **(4) Treasury shares** >> often not available



Selected Aspects and Challenges – Security Package

Security Package

Securing obligations of Borrower under FA

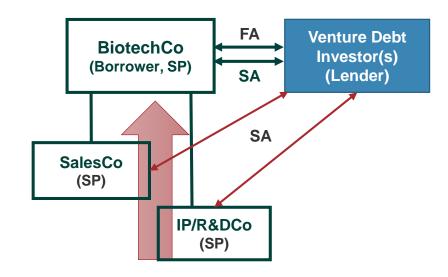
Collateral

- Assets of BiotechCo as Borrower (e.g. IP, receivables, bank accounts, shares in foreign subsdiaries)
- Assets of subsidiaries (e.g. IP, receivables, movables)
- Corporate (upstream) guarantee(s)?
- Local law requirements for creating security interests
 - Feasibility of floating charge over movables?
 - Pledge of shares, assignment or pledge of receivables
 - Registration requirements (e.g. pledged IP)
- Financial assistance limitations in relevant jurisdictions
 - Ability of subsidaries to grant security for Swiss parent
 - Corporate actions / approvals
 - Limitation language in security agreements
 - Other requirements / limitations

(Commercial) viability?

- Creditors under pre-existing secured debt (if any)
- Existing shareholders/investors

Upstream Financial Assistance



FA = financing agreement

SP = security provider

SA = security agreement(s)



Selected Aspects and Challenges – Covenants, Alignment, Tax, etc.

Covenants and Information Rights

- Covenants of borrower (financial; positive; negative, like negative pledge)
- Lender participation / control rights >> risk of simple partnership, lender liability?
- Information rights

Repayment and Alignment with (future) Equity Financings

Tax: Swiss 10/20 Non-Bank Lender Rules

- Swiss withholding tax (WHT) on interest / other payments under bonds and bond-like instruments
- Qualification of financings as bond or bond-like instruments
- 10/20 Non-Bank Lender rules
- Limitation of non-bank lenders of Swiss borrower in FA
 - Transfer restrictions / consent requirements
 - Covenants, reps/warranties



Key Takeaways and Outlook, Q&A

In Brief

- Venture Debt primarily used for VC-backed companies (e.g. Life Sciences and Tech sectors)
- Venture Debt or comparable transactions in public company context?
- Venture Debt is regularily a tailor-made financing, often in cross-border settings
- Venture Debt transaction can be challenging and complex, also given the multiparty VC setting
- Venture Debt does not substitute equity funding, but can be an interesting addition
- Documentation
 - Model / standard documentation for Venture Debt?
 - Tailor-made transaction documentation

Outlook: Trends and recent Developments

>> Discussion / Q&A >>

Venture Debt – a Hybrid Form of Financing for VC-backed Emerging Growth Companies



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